

Delft, 14 March 2023

Dear VRS or UILI Member,

After careful consideration and in good consultation with the UILI, we have decided to celebrate the anniversary of the VRS on Thursday, April 20, 2023. This works best for our international guests and for the speakers than the aforementioned Friday.

We would like to invite you and your partner for an entertaining program in the afternoon and a joint dinner in the evening. The program lasts from 16:30h in the afternoon until late in the evening. Therefore, note in your agenda:

**Thursday, April 20 from 16:30h on the
SS ROTTERDAM,
3rd Katendrechtsehoofd 25
Rotterdam**

The program is as follows:

16:30h Welcome

17:00h Opening and substantive program

In terms of content, at the end of the afternoon we would like to reflect on current themes in our industry with a few speakers who will share their stimulating views with you and are also open to discussion and co-reference. The chairman of the board of the RvA has already promised and we have two other speakers in sight for a short substantive program.

18:30h Drinks

After all the (corona) postponements, it is high time to celebrate the 112,5-year anniversary of the VRS with a toast to the future.

19:00h Dinner

We would like to remind you of the possibility to invite 5 to 10 special guests who have or could have a special meaning for our sector. Suggestions are welcome and you can take the liberty of polling guests if you like. We think of people we encounter in the production chains or decisive people on the side of governments or companies.

An overnight stay at the location is unfortunately not possible. If you want to book a hotel stay at your own expense and initiative, you can request a suggestion for some hotels in the area via the email address below.

Yours sincerely,

On behalf of the board of the VRS/organisation Lustrumparty VRS,

Frank Vrolijk, chairman

Would you like to let us know this week via president@uili.org whether you and your partner can be present at this festive celebration of the 112,5 year anniversary of the VRS?